



Strand Capital Limited (in special administration)

Joint Special Administrators' progress report for the period 17 May 2020 to 16 November 2020

14 December 2020



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1. Glossary

Abbreviation	Description
Company / Strand	Strand Capital Limited (in special administration)
JSAs / we	The joint special administrators, being Adam Henry Stephens and Henry Anthony Shinners of Smith & Williamson LLP ("S&W") and Virgil Harsham Levy of LA Business Recovery Limited ("LABR")
Bar Date	31 October 2018, being the date by which all Clients were required to agree their Client Statement, i.e. their claim in the special administration for Client assets
CASS	FCA "Client Assets Sourcebook" rules
Client(s)	Strand has two categories of Client:
	 i. 65 individuals or corporate entities; and ii. 11 trustees, managers, operators or administrators of SIPPs or other pension schemes, also known as scheme claimants.
Client Assets	Both Client Custody Assets and Client Monies
Client Custody Assets	Assets which Strand has undertaken to hold for a Client within the meaning of section 232(4) of the Banking Act 2009, and which does not include Client Monies
Client Money Pool	Pool of Client Monies that was formed when the special administration of Strand triggered a primary pooling event, pursuant to CASS
Client Monies	Money, of any currency, that Strand has received or holds for or on behalf of a Client, in accordance with CASS
Client Statement	A statement of Client Custody Assets and/or Client Monies that form the basis of each Client's claim for Client assets
Committee	Client and Creditors' Committee of Strand
Distribution Plan	Distribution Plan prepared pursuant to Part 5 of the Rules, as approved by the Court under Rule 146(5)
FCA	Financial Conduct Authority
FSCS	Financial Services Compensation Scheme
Funding Agreement	An agreement whereby the FSCS will pay compensation to cover the costs of the special administration arising in relation to Client Custody Assets on behalf of clients who are eligible to receive FSCS compensation
HMRC	HM Revenue & Customs
IA86	Insolvency Act 1986 If preceded by S this denotes a section number
OWG	Optima Worldwide Group Plc
Regulations	The Investment Bank Special Administration Regulations 2011 as amended by The Investment Bank (Amendment of Definition) and Special Administration (Amendment) Regulations 2017
Rules	The Investment Bank Special Administration (England and Wales) Rules 2011
Scheme Members	The underlying beneficiaries of schemes, being SIPPs or other pension schemes. The total number of scheme members for whom Client Custody Assets are held by Scheme Claimants is 2,106.
SIP	Statement of Insolvency Practice (England & Wales)
SIPP	Self-Invested Personal Pension



2. Introduction

We, Adam Stephens and Henry Shinners, of Smith & Williamson LLP, 25 Moorgate, London, EC2R 6AY and Virgil Levy, of LA Business Recovery Limited, 1 Beasley's Yard, 126 High Street, Uxbridge, Middlesex UB8 1JT, all being licensed insolvency practitioners, were appointed joint special administrators of the Company on 17 May 2017.

This report provides an update on the progress in the special administration for the Company for the six month period ending 16 November 2020 and should be read in conjunction with the JSAs' proposals dated 6 July 2017 and our previous six monthly progress reports.

Appendix I contains information in respect of the Company and the JSAs that is required under the Rules.

2.1 Key points to note

This is the seventh six-month progress report of the special administration of the Company for the period ending 16 November 2020.

During the period of this report the JSAs have responded to a number of Client and Scheme Member telephone calls and emails. However, the number of queries being received has now reduced since a large proportion of Client Assets have now been transferred to alternative custodians. We thank our various stakeholders for their efforts.

Creditors and Clients of Strand should note that we will shortly be closing the email address strandcapital@smithandwilliamson.com. In future all queries should be directed to telephone number 020 7131 4457

Client Custody Assets

Creditors and Clients of Strand will recall that following the expiration of the Bar Date of 31 October 2018, the JSAs, in consultation with our advisors, drafted a Distribution Plan. This document details how Client Custody Assets will be returned to Clients and how the costs arising in relation to the Client Custody Assets will be settled. A copy of the Distribution Plan can be found at https://smithandwilliamson.com/strand-capital-limited. The Committee approved the Distribution Plan on 28 February 2019 and the Court approved the Distribution Plan on 2 April 2019.

Since the Distribution Plan was approved the JSA's have continued to work with Clients to return Client Custody Assets to them in accordance with the provisions of the Distribution Plan, although this process remains ongoing. Further information about the return of Client Custody Assets can be found in section 3.1.1.

As almost all Clients are eligible to receive compensation from the FSCS, an agreement has been put in place between the FSCS and the JSAs, whereby the FSCS will settle the costs for eligible Clients and Scheme Members arising in relation to each Client's Client Custody Assets claim directly with the JSAs. This means that the JSAs can return Client Custody Assets in full.

Client Monies

The JSAs have paid:

- a first interim distribution of all Client Monies claims of 65 pence in the pound in April 2019; and
- a second interim distribution of Client Monies claims of 10 pence in the pound in April 2020.

These distributions were paid from the Client Money Pool, which was automatically created as a result of the special administration of Strand. The distributions are calculated on each Client's total Client Monies claim balance, which is the first balance on Clients' Statements of Claim. For those Clients holding OWG bonds, the balance used excludes the December 2016 OWG coupon interest.

The JSAs continue to take steps to resolve issues in relation to the December 2016 OWG coupon interest which would enable them to make a final distribution from the Client Money Pool.



Company

During the period of the report the JSAs have undertaken work to ensure the Corporation Tax and VAT affairs of the Company, and related work on Strand Capital Nominees Limited, are as complete as possible, at this stage. This will enable the administration to be brought to a close once the final Client Custody Assets and Client Monies have been distributed.

The JSAs anticipate that their administration of the Company's affairs should be finalised during 2021.

3. Progress of the special administration

We summarise work under each of the objectives of the special administration.

3.1 Objective 1- To ensure the return of Client assets

3.1.1 Client Custody Assets

In March 2019 the JSAs wrote to all Clients who have a claim for Client Custody Assets to provide details of the Distribution Plan and a form to be completed to provide instructions for where their Client Custody Assets should be sent. All but eight Clients have now provided instructions for where their Client Custody Assets should be transferred. If you are one of the parties who has failed to provide instructions, please get in touch with the JSAs as soon as possible so we can discuss this further with you.

We have continued to return Client Custody Assets in line with Client's instructions, and the only assets that have yet to be transferred comprise the following:

- As noted above, eight Clients have yet to provide details of where their assets should be transferred. Their Client Custody Assets remain held in safe custody by the JSAs.
- Some 994,983 bonds in Euler Investments London Plc remain to be transferred to ARIA in accordance with the client's instructions. We understand that ARIA are awaiting confirmation of pricing for these assets.
- Bonds in Vernon Property Plc are in the process of being transferred to ARIA, but there are complications with the registrars maintaining the records for these bonds, which is delaying the process.
- The JSAs received notice in July 2020 that a winding up petition had been presented against OWG, a company in which the Company and Strand Capital Nominees Limited holds a significant number of bonds on behalf of Clients. OWG subsequently made an application to Court for an Administration Order in October 2020, and both of these applications are to be heard in January 2021. It therefore appears inevitable that OWG will enter an insolvency process in early 2021.
 - The JSAs were also informed that the registrars who maintained OWGs bond holder records had ceased to act for OWG, with no replacement appointed. The JSAs have therefore been unable to progress the distribution of any more OWG bonds in the period. The prospect of OWG entering into an insolvency process in 2021 also raises the issue of what, if any, return might be received in the future by bond holders.
- In the period the JSAs were informed by the custodian holding shares in Menasat Gulf Plc that the company had been placed into Administration and it was no longer possible to transfer these shareholdings. Therefore, the JSAs have been unable to transfer these shares to Clients which are classed as Non-Returnable Client Assets under the Distribution Plan.

The JSAs continue to try to resolve the above issues, where possible, to try to find solutions to enable the remaining Client Custody Assets to be returned as soon as possible. This includes taking steps to trace and obtain instructions from those eight Clients who have, to date, not provided instructions as to where their Client Custody Assets are to be returned.



3.1.2 Client Monies

As noted in Section 2.1 above, the JSAs have now paid two interim distributions totalling 75 pence in the pound (i.e. 75%) of Client Monies claim balances from the Client Money Pool.

The distribution is calculated on each Client's total Client Monies claim balance, which is the first balance on Clients' Statements of Claim. For those Clients holding OWG bonds, the balance used excludes the December 2016 OWG coupon interest.

The JSAs believe that OWG owes bondholders £491,836.24 in relation to the December 2016 bond coupon interest. During the period the JSAs legal advisors wrote to OWG to restate this position and to try to resolve this matter so that the Client Money Pool distribution can be finalised.

No substantive response has been received from OWG at the date of this report and, given the concurrent applications made to place OWG into either administration or liquidation, it is anticipated that any further correspondence would be with the appointed insolvency practitioners. In light of this, the JSAs are currently revisiting the position with their legal advisors to see if they can find a solution which enables a final distribution to be paid.

As nearly all of Strand's Clients received compensation from the FSCS in respect of their Client Monies claim, most of these interim distributions were paid directly to the FSCS. For those Clients who have not already been compensated in full for their Client Monies claim balance by the FSCS, it is understood that the FSCS have made further payments to these Clients following receipt of the interim distributions.

The JSAs anticipate that there will be a final distribution of Client Monies to Clients as soon as the position with OWG is resolved. It is anticipated that the distribution will be at least a further 10 pence in the pound.

3.1.3 Insurance

Prior to special administration, the Company had an Investment Managers Insurance Policy which provided a range of covers.

At the time of the renewal of the policy the JSAs were able to establish an additional 12 month discovery period to enable further claims to be filed against the policy, if required. Within the discovery period the JSAs took appropriate steps to place the insurance provider on notice of claims lodged against the Company.

The policy places certain requirements on the Company to contribute an excess payment for claims against the policy. We continue to liaise with the insurer and their lawyers in relation to queries arising from the claims acknowledged. However, at present the Company has insufficient funds (at the time of special administration) to address the excess requirements of the policy. As such our lawyers are seeking to resolve the position with the insurers and their lawyers.

3.1.4 Monies owed to the Company from Client Assets

Management fees of £121,911 are owed to the Company for the period 1 January to 22 March 2017. Fees have not been charged after this date as Strand effectively ceased to provide relevant services to Clients at that time. To date these fees have not been deducted from Client Assets.

3.2 Objective 2 - timely engagement with market infrastructure bodies and the Authorities

Since appointment we have liaised closely with the FCA and FSCS, and both bodies receive regular updates from the JSAs.

The Company remains an FCA regulated entity, albeit with no current authority to trade.

3.3 Objective 3 – to rescue the Company as a going concern or to wind it up in the best interests of creditors

The JSAs concluded that a sale of the company as a going concern was not possible and are winding it up in the best interests of creditors.



3.4 Receipts and payments account

A summary of our receipts and payments accounts for the period 17 May 2020 to 16 November 2020 are attached at Appendix II. Company assets, Client Custody Assets and Client Monies have been shown separately.

These accounts include cumulative figures from 17 May 2017 to 16 November 2020.

3.4.1 Company/house receipts

The sole receipts during the period are in relation to VAT recoveries and bank interest earned. The VAT refunds relate to the accounting entries for VAT suffered on payments in relation to Client Monies costs incurred and Client Custody Assets costs incurred. The funds in question have not been received from HMRC in the period and form part of the VAT receivable offset balance within the same receipts and payments account.

3.4.2 Client Monies receipts

Whilst there have been certain post pooling receipts received in the period in relation to Client Custody Assets, these have been maintained and dealt with separately from the Client Money Pool and in accordance with CASS.

The monies held in the Client Money Pool have earned interest of £46,335.49, such interest now forming part of the Client Money Pool.

During the period of this report the JSAs fees of £121,150.21 have been settled.

3.4.3 Client Custody Assets receipts

As noted in our previous progress reports, funding was received from the FSCS in relation to costs arising from reconciling, maintaining and distributing Client Custody Assets, per the terms of the Funding Agreement and the Distribution Plan. In the period of the report the FSCS have advanced additional funding under the Funding Agreement of £1,000,000 to settle these further costs incurred by the JSAs.

During the period of this report, bank interest has been earned on funds held, and costs have been settled in relation to:

- maintaining Strand's subsidiary nominee company (Strand Capital Nominees Limited), which acts as nominee holder of various of the Client Custody Assets held;
- The JSAs fees and expenses
- Legal fees and expenses;
- The costs of tracing agents engaged to locate clients who did not confirm their claim or who have not
 provided the further instructions required; and
- Charges outstanding in relation to a number of the custodians used by Strand, which have been settled as part of implementing the Distribution Plan and distributing Client Custody Assets to Clients.

4. Investigations

The JSAs are required to investigate the affairs of the Company and the conduct of the directors and shadow directors in the three years preceding special administration. A report is then made to the Department for Business, Energy & Industrial Strategy, in accordance with the Company Directors' Disqualification Act 1986 ("CDDA"). The contents of this report are confidential.

In addition to our obligations under CDDA, shortly after appointment, we made an initial assessment of whether there could be any matters that might lead to recoveries for the estate and what further investigations may be appropriate. This assessment took into account information provided by creditors at the initial meeting and as a response to our request to complete an investigation questionnaire.

Investigations into matters brought to our attention and more generally in relation to the demise of the Company continue. Should any creditor, Client or other interested party have any additional information that might assist us with our investigations, please provide that information to us.



5. Pre-special administration costs and expenses

Details of the JSAs pre-special administration time costs, and our advisors' costs were included in our previous reports to creditors and Clients.

The Committee approved a resolution to enable the JSAs to draw these costs, and all pre appointment costs have now been paid in full. LABR's pre-special administration costs were paid in the period of this report, as can be seen on the Company/House receipts and payments account.

6. JSAs' remuneration

The JSAs are entitled to receive remuneration for work undertaken in respect of:

- Objective 1, which will be paid out of Client assets (split between Client Custody Assets and Client Monies); and
- Objectives 2&3, which will be paid out of Company/house assets.

The basis of the JSAs' remuneration has been approved, by the Committee, for their time properly incurred in attending to matters in the special administration.

The Committee approved this basis on 6 September 2017.

Further information about the JSAs' time costs incurred in the period of this report can be found at appendix IV. You should note that both Smith & Williamson's (S&W) and LA Business Recovery's (LABR) time costs have been shown separately. Both firms' time costs have also been analysed by whether the time spent was in pursuit of objective 1 or objectives 2&3.

Also provided at appendix V are cumulative time costs analyses for all time spent from 17 May 2017 to 16 November 2020.

The JSAs' time costs are summarised on the following table, and the costs incurred in relation to Objective 1 have been apportioned between time spent in relation to:

- · Client Monies; and
- Client Custody Assets.

As set out in our previous progress report for the period ended 16 May 2019, some of the time costs incurred between 17 May 2017 to 16 May 2019 which were originally categorised as in relation to objectives 2&3 have been re-apportioned to objective 1 as they are properly applicable to objective 1.

The figures below summarise the time costs incurred by the JSAs to 16 November 2020.



	Smith & Williamson LLP	LA Business Recovery Limited	Total
	£	£	£
Time costs incurred from 17 May 2017 t	to 16 May 2020 (re-app	ortioned, as previous	ly reported)
Objective 1 time costs incurred	2,337,403.81	175,585.03	2,512,988.84
Objectives 2 & 3 time costs incurred	339,119.84	45,270.37	384,390.21
	2,676,523.65	220,855.40	2,897,379.05
Time costs incurred in the period of the	report from 17 May 20	20 to 16 November 2	2020
Objective 1 time costs incurred	131,577.10	425.60	132,002.70
Objectives 2 & 3 time costs incurred	41,551.24	4,971.90	46,523.14
	173,128.34	5,397.50	178,525.84
Total time costs incurred from 17 May 2	.017 to 16 November 20	020	
Objective 1 time costs incurred	2,468,980.91	176,010.63	2,644,991.54
Objectives 2 & 3 time costs incurred	380,671.08	50,242.27	430,913.35
	2,849,651.99	226,252.90	3,075,904.89
Objective 1 time costs apportioned bet	ween Client Monies & C	lient Custody Assets	
Objective 1 - Client Monies	604,390.82	62,583.80	666,974.62
			· · · · · · · · · · · · · · · · · · ·
Objective 1 - Client Custody Assets	1,864,590.09	· · · · · · · · · · · · · · · · · · ·	1,978,016.92
	2,468,980.91	176,010.63	2,644,991.54

Note: the above figures exclude disbursements and VAT

In July 2020 the Committee provided approval for the JSAs and their advisors to draw remuneration for their time costs incurred to 16 May 2020. These time costs have been partially drawn, as detailed in Appendix V.

The JSAs have drawn £2,129,316.95 plus VAT against their objective 1 time costs to date. These are further broken down as:

- £661,146.81 in relation to the Client Monies; and
- £1,468,170.14 in relation to Client Custody Assets.

The costs drawn in relation to Client Monies have been drawn from the Client Money Pool in accordance with the relevant provisions of CASS.

The costs drawn in relation to Client Custody Assets have been drawn against funding from the FSCS, in line with the Funding Agreement and the terms of the Distribution Plan.

The JSAs have also drawn remuneration from the company/house estate of £169,080.90. No remuneration in relation to company/house time costs incurred has been drawn in the period of this report.

A creditors' and Clients' guide to special administrators' fees can be found on the website www.ips-docs.com. Should you require a paper copy please telephone 020 7131 4452 and it will be sent to you at no cost.

Details of Smith & Williamson LLP's and LA Business Recovery Limited's charge out rates and policies in relation to the use of staff are provided at appendix VI.



6.1 Details of the tasks undertaken between the two firms appointed JSAs

The tasks undertaken by the joint administrators' during the special administration can be broadly outlined as follows:

S&W have undertaken the following functions in regard to the special administration:

- Taking control of all Client and Company assets, maintaining Client Monies and Company monies in bank
 accounts and Client Custody Assets with their existing custodian services, including those provided by
 Smith & William Investment Services for the OWG bonds. Also accounting for receipt and reconciliation of
 post pooling monies received in relation to corporate actions;
- Reviewing and arranging renewal of key Company services to be maintained post special administration, including insurance and custodians;
- A specialist Assurance & Business Services team undertaking the reconciliation of all Client Monies and assets and responsible for preparing Client CASS statements;
- A specialist forensic team have ensured all identified Company and Client data is captured and stored, as required;
- Liaison with Clients, creditors and other stakeholders of the Company in regard to notification of appointment and all other matters such as Client Monies and Client Custody Asset reconciliation and the return of Client Monies and Client Custody Assets, including the Bar Date notices and drafting of the Distribution Plan;
- Arranging and attending meetings with key Company personnel and stakeholders, including the Committee, the FCA and FSCS;
- 3rd party verification of underlying Clients data and Client statements for the Bar Dates;
- Establishing compensation payment process with the FSCS;
- Liaising with Strand's Clients to establish claim balances for Client Monies and Client Custody Assets, and then to obtain details for where distributions should be paid;
- Liaising with legal advisors and counsel to produce the Distribution Plan, Explanatory Statement and accompanying schedules, and further attendance with the Committee and Court to obtain approval of it;
- Principal point of contact relating to Client gueries, information requests and DSARs;
- Instructing and chasing the return of Client Custody Assets to Clients and payment of first and second interim distributions of Client Monies; and
- All administrative tasks required by statute, including statutory filing and liaison with regulatory bodies. Including statutory HMRC filings in respect of the Company.

LABR have undertaken the following functions in regard to the special administration:

- Notifying HMRC of appointment;
- Liaison with certain Clients and creditors of the Company;
- Liaison with certain of the Company's former professional advisers;
- Attending meeting with former key Company personnel and stakeholders, including the Committee the FCA and FSCS: and
- In respect of the majority of matters above, consulted, considered and made decisions alongside the S&W JSAs, as appropriate for the progression of this case.



7. Special administration expenses

7.1 Professional advisors

Foot Anstey LLP and Pinsent Masons LLP have both been engaged to provide legal advice. Both legal advisors are remunerated on a time incurred basis.

In the six month period of this report, Foot Anstey LLP provided advice and assistance to the JSAs in relation to:

- amendments to, the Distribution Plan;
- the impact upon Clients and the Client Monies reconciliation in relation to OWG entering a formal insolvency process; and
- legal advice and support in relation to the special administration.

Pinsent Masons LLP have provided advice and assistance to the JSAs in relation to the ongoing insurance claim.

Both firms' costs incurred and paid to date are shown below.

Legal fees and disbursements	Foot Anstey LLP	Pinsent Masons LLP	Total
	£	£	£
Objective 1 - Client Monies			
Legal fees incurred from 17 May 2017 to 16 November 2020	170,949.59	18,833.23	189,782.82
Disbursements incurred from 17 May 2017 to 16 November 2020	20,940.64	14,670.01	35,610.65
Legal fees paid to date	(152,519.59)	(18,833.23)	(171,352.82)
Disbursements paid to date	(20,499.70)	(14,670.01)	(35,169.71)
Unpaid legal fees	18,430.00	-	18,430.00
Unpaid disbursements	440.94	-	440.94
Objective 1 - Client Custody Assets			
Legal fees incurred from 17 May 2017 to 16 November 2020	168,577.00	80,760.78	249,337.78
Disbursements incurred from 17 May 2017 to 16 November 2020	69,356.89	-	69,356.89
Legal fees paid to date	(166,897.50)	(80,760.78)	(247,658.28)
Disbursements paid to date	(69,356.89)	-	(69,356.89)
Unpaid legal fees	1,679.50	-	1,679.50
Unpaid disbursements	-	-	-
Objectives 2&3			
Legal fees incurred from 17 May 2017 to 16 November 2020	23,263.10	47,613.60	70,876.70
Disbursements incurred from 17 May 2017 to 16 November 2020	68.40	315.84	384.24
Legal fees paid to date	(13,623.60)	(41,898.60)	(55,522.20)
Disbursements paid to date	(68.40)	(315.84)	(384.24)
Unpaid legal fees	9,639.50	5,715.00	15,354.50
Unpaid disbursements	-	-	-

Note: costs incurred are shown net of VAT

7.2 JSAs' disbursements

In the period of this report the JSAs have incurred total disbursements of £2,800. For details of disbursements incurred outside of the period of this report, please refer to our previous progress reports.

In our proposals we sought approval of our category 2 disbursements for custodian services provided Smith & Williamson Investment Services Limited ("SWISL") in relation to the OWG Bonds. However, SWISL have confirmed they will not levy charges for this service.

To retrieve some of the Company's electronic records we have enlisted the services of our forensic technologies department. As we frequently need to search this data we have had to maintain it on a live system. The software and data usage is incurring a monthly charge to the special administration.

The use of Smith & Williamson's forensic systems and software are classified as category 2 disbursements, so the JSAs sought approval from the Committee prior to paying these disbursements.

The following table shows the disbursements already incurred, and those incurred and paid in the period of this report. These have been apportioned by objective.

Description	Category 1 or 2	Already incurred	Incurred in period	Paid in period	Outstanding at period end
		£	£	£	£
Objective 1 - Client Moni	es				
Postage	1	0.23	-	-	0.23
Total disbursements		0.23	-	-	0.23
Objective 1 - Client Custo	ody Assets				
Postage	1	271.35	-	(271.35)	-
Travel and subsistence	1	17.00	-	(17.00)	-
Forensics - Data Hosting	2	3,690.00	1,230.00	(3,690.00)	1,230.00
Forensics - User Fees	2	450.00	150.00	(450.00)	150.00
Strand Nominee Costs	1	177.00	40.00	(217.00)	-
Total disbursements		4,605.35	1,420.00	(4,645.35)	1,380.00
Objectives 2 & 3					
Storage	1	20.80	-	-	20.80
Bonding	1	765.00	-	-	765.00
Forensics - Data Hosting	2	3,690.00	1,230.00	-	4,920.00
Forensics - User Fees	2	450.00	150.00	-	600.00
Insurance Fee - FSCS	1	16,150.00	-	-	16,150.00
Total disbursements		21,075.80	1,380.00	-	22,455.80
Total Disbursements		25,681.38	2,800.00	(4,645.35)	23,836.03
Total Category 1 disbursen	nents	17,401.38	40.00	(505.35)	16,936.03
Total Category 2 disburser		8,280.00	2,760.00	(4, 140.00)	6,900.00

Notes: Costs incurred are shown net of VAT

Total costs outstanding many include costs incurred in prior periods, but not yet paid.

7.3 Policies regarding use of third parties and disbursement recovery

Appendix VI provides details of Smith & Williamson LLP's policies in relation to the use of subcontractors and professional advisers, and the recovery of disbursements.

8. Estimated outcome for Clients and creditors

8.1 Clients

Based on the claims agreed by Clients on their Statements of Claim, the Client Money and Client Custody Assets position is as follows:

8.1.1 Return of Client Custody Assets (excluding Client Monies)

As outlined in section 3.1.1, the JSAs are returning Client Custody Assets, in full, to all Clients eligible to receive FSCS compensation.

For Clients not eligible to receive FSCS compensation, their Client Custody Assets are being returned to them once they have settled the fixed costs apportioned to their holding which they can pay in a number of ways, including requesting that certain of their Client Custody Assets are liquidated.

8.1.2 Return of Client Money

As outlined in section 3.1.2, the JSAs have now paid two interim distributions from the Client Money Pool totalling 75 pence in the pound (i.e. 75%) of Client Monies claims.

By way of a combination of compensation from the FSCS and payment of this first interim distribution, 99.4% of Clients with a Client Monies claim have received their claim balance in full.

As detailed in section 3.1.2, a final distribution is expected as soon as the remaining issue relating to OWG is resolved. It is anticipated that the final distribution will be at least a further 10 pence in the £.

8.1.3 FSCS claims

The FSCS protects consumers when authorised firms fail or stop trading. In certain prescribed circumstances it protects private individuals and small businesses if an authorised firm becomes insolvent and cannot pay claims against it. The FSCS declared that the Company is in default and that eligible Clients will have a claim in the FSCS.

For eligible claims, the FSCS can pay up to £50,000 in compensation per Client. Once compensation has been paid by the FSCS, the FSCS assumes the benefit of the Client's claims in respect of Client Monies against the Company. This is done by way of an assignment (or subrogation) of rights in respect of Client Monies to the FSCS.

Almost all of Strand's Clients have received compensation from the FSCS.

8.2 Secured creditors

There are no secured creditors of the Company.

8.3 Preferential creditors

There is one preferential claim in the special administration, which is for less than £1,000.

The FSCS also rank as a secondary preferential creditor in relation to monies advanced in compensation to Strand's Clients.

Based upon current information, it is uncertain whether there will be sufficient monies to settle the preferential claim in full.

8.4 Unsecured creditors

Unsecured creditors' claims are broadly split into two main categories:

- 1. Client shortfall claims, which arise from any shortfall of Client Monies or Client Custody Assets in the Company or other Client asset related claims that are claims against the Company; and
- 2. Ordinary unsecured trade and other non- Client claims, including any employees' non preferential claims.

At present the JSAs consider it unlikely there will be sufficient asset realisations to enable a dividend to be paid to unsecured creditors of the Company and to Clients in respect of any shortfall in Client Custody Assets and Client Monies.

9. Outstanding matters

The following tasks remain outstanding, alongside other tasks to be undertaken, as required by statute and best practice. The JSAs will:

- continue to return Client Custody Assets to Clients, who have provided details of where their assets should be transferred;
- continue to try to establish contact with the remaining eight Clients who have not yet provided details of where their Client Custody Assets should be transferred, to obtain their instructions;
- continue to work with the FSCS to ensure that the remaining eligible Clients receive compensation from the FSCS;
- continue to try to resolve the position regarding the OWG bond coupon that was due in December 2016.
 Once this matter is resolved the JSAs will be in a position to pay a final distribution of Client Monies; and
- continue their investigations into matters brought to our attention and more generally in relation to the demise of the Company.

Privacy and data protection

As part of our role as JSAs, I would advise you that we may need to access and use data relating to individuals. In doing so, we must abide by data protection requirements. Information about the way that we will use and store personal data in relation to insolvency appointments can be found at:

- www.smithandwilliamson.com/rrsgdpr for Smith & Williamson LLP; and
- www.labusinessrecovery.com/gdpr-statement for LA Business Recovery Limited.

If you are unable to download this, please contact my office and a hard copy will be provided free of charge.

To the extent that you hold any personal data on the Company's data subjects provided to you by the Company or obtained otherwise, you must process such data in accordance with data protection legislation. Please contact us if you believe this applies.

11. Creditors' rights

Creditors (which within this section includes Clients) have rights under Rules 201 and 202 to request further information and to challenge the JSAs' remuneration and/or expenses incurred. In summary:

Within 21 days of the receipt of a progress report, a secured creditor, or an unsecured creditor (with the concurrence of at least 5% in value of the unsecured creditors, including the creditor in question or the permission of the court) or Client (with the concurrence of at least 5% in value of the Client assets including the Client in question) may request in writing that the JSAs provide further information about their remuneration or expenses which have been itemised in the report.

Any secured creditor, or an unsecured creditor or Client (with the concurrence of at least 10% in value of
the unsecured creditor including the creditor in question, or the permission of the court) or Client (with
the concurrence of at least 10% in value of the total claims in respect of the Client assets held by the
investment bank, or with the permission of the court, or the FCA) may within 8 weeks of receipt of a
progress report make an application to court on the grounds that, in all the circumstances, the basis fixed
for the JSAs' is inappropriate and/or the remuneration charged or the expenses incurred (including any
paid) by the JSAs, as set out in the report, are excessive.

The above rights apply only to matters which have not been disclosed in previous reports.

On a general note, if you have any comments or concerns in connection with our conduct, please contact the JSAs. If the matter is not resolved to your satisfaction, you may contact Smith & Williamson LLP's Head of Legal by writing to 25 Moorgate, London EC2R 6AY or by telephone on 020 7131 4000.

Thereafter, if you wish to take the matter further you may contact the Insolvency Services directly via Insolvency Complaints Gateway. They can be contacted by email, telephone or letter as follows:

Email: insolvency.enquiryline@insolvency.gsi.gov.uk

Telephone: +44 300 678 0015

Postal address: The Insolvency Service, IP Complaints, 3rd Floor, 1 City Walk, Leeds LS11 9DA

12. Next report

The JSAs are required to provide a progress report within one month of the end of the next six months of the special administration, or earlier if the special administration has been finalised.

As detailed above, the JSAs will continue to distribute Client Custody Assets and Client Monies. We thank the many Clients, intermediaries and other stakeholders for their work in facilitating the distributions to date.

Updates to Clients will be provided, as and when appropriate, and uploaded to our webpage: https://smithandwilliamson.com/strand-capital-limited.

Thank you.

Adam Stephens

On behalf of the Joint Special Administrators

Date: 14 December 2020



I Statutory information

Relevant Court High Court of Justice, Chancery Division, Companies Court

Court Reference CR-2017-003691

Trading Name(s) Strand Capital or Strand

Trading Addresses 1 Tudor Street, London, EC4Y 0AH

Former Name(s) London Capital Trading Limited (from June 2004 to February 2011)

Curvalue Trading Limited (from June 2001 to June 2004)

Interactive Clearing Services Limited (from April 1999 to June 2001)

Registered Office 25 Moorgate, London, EC2R 6AY

(formerly: 1 Tudor Street, London, EC4Y 0AH)

Registered Number 03747386

Joint special administrators Adam Henry Stephens and Henry Anthony Shinners both of Smith &

Williamson LLP, 25 Moorgate, London, EC2R 6AY and Virgil Harsham Levy of LA Business Recovery Limited, 1 Beasley Yard, 126 High Street, Uxbridge,

Middlesex UB8 1JT

(IP Nos. 9748, 9280 and 19090 respectively)

In accordance with paragraph 100 (2) Schedule B1 of the Insolvency Act 1986 the Court order authorises the joint special administrators to act jointly and

severally.

Date of Appointment 17 May 2017

Appointor High Court of Justice upon the application of the Company acting by its sole

director, Joseph Reginald Salisbury Egerton

Director Joseph Reginald Salisbury Egerton

Company Secretary Joseph Reginald Salisbury Egerton

Shareholder Optima Worldwide Group Plc

Director's shareholding N/A

II Receipts and payments account

Company/house receipts and payments account to 16 November 2020

Statement of Affairs		From 17/05/2020 To 16/11/2020	From 17/05/2017 To 16/11/2020
£		£	£
	ASSET REALISATIONS		
	Computer Equipment	-	250.00
Uncertain	Book Debts	_	
Uncertain	VAT Refund	-	
7,441.14	Cash at Bank	_	7,441.14
Uncertain	Management Fees	-	
	VAT Recovery - Client Fund Payments	170,378.12	570,949.43
	Bank Interest Gross	55.89	493.27
		170,434.01	579,133.84
	COST OF REALISATIONS	,	
	Pre appointment costs:		
	S&W fees - Objectives 2&3	_	43,769.25
	LABR fees - Objectives 2&3	16,510.54	16,510.54
	Pinsent Masons fees - Objectives 2&3	10,510.51	13,543.50
	Joint Administrators post appointment fees	aft expenses.	13,313.30
	S&W fees	- a expenses.	150,148.75
	LABR fees	_	18,932.15
	S&W category 1 expenses		1,457.57
	S&W category 2 expenses	_	2,070.00
	Legal Fees - Objectives 2&3		55,522.20
	Legal Expenses		384.24
	Specific Bond	_	93.34
	Postage	-	
		-	1,981.90
	Re-Direction of Mail	-	578.00
	Statutory Advertising	-	509.00
	Storage Costs	- 0.20	688.03
	Bank Charges	0.20	(3.05)
	Funds Held at Natwest Bank Plc	- (44 540 74)	3.85
	DDEEDENTIAL CREDITORS	(16,510.74)	(306,189.27)
(0.4.50)	PREFERENTIAL CREDITORS		
(84.50)	Employees Wage Arrears	-	-
	LINICECULED CREDITORS	NIL	NIL
(4.724.74)	UNSECURED CREDITORS		
(4,731.76)	Employees	-	•
220,177.78)	Trade & Expense Creditors	-	
		NIL	NIL
	DISTRIBUTIONS		
387,600.00)	Ordinary Shareholders		
		NIL	NIL
05,152.90)		153,923.27	272,944.57
	REPRESENTED BY		
	RBS Clients Deposit (Int Bear)		56,506.92
	VAT Receivable Flt Chg		216,437.65
	· ·		272,944.57

Notes and further information required by SIP 7

- Company bank accounts became non-interest bearing on 17 October 2018, due to a Bank decision. The bank account was transferred to Royal Bank of Scotland, and interest is now received on funds held.
- All amounts in the receipts and payments account are shown exclusive of any attributable VAT. Where VAT is not recoverable it is shown as irrecoverable VAT.

Client Monies receipts and payments account to 16 November 2020

From 17/05/201	From 17/05/2020		Statement
To 16/11/202	To 16/11/2020		of Affairs
	£		£
		CLIENT MONEY POOL	
8,579,286.3	NIL	Primary Pool - Funds Held at Gallium	
775.6	NIL	Primary Pool - Funds Held at Gallium Interest	
3,944,469.6	NIL	Primary Pool - Natwest Bank Plc	
45,559.8	1,309.49	Primary Pool - Natwest Bank Plc Interest	
12,570,091.5	1,309.49	Trimary 1 ook Tractices Ballik 1 to Interest	12,484,175.74
12,370,071.3	1,307.17	ASSET REALISATIONS	12, 10 1, 17 3.7 1
37.8	NIL	Bank Interest Gross	
37.8	NIL	Dank interest Gross	
57.10		COST ARISING IN RELATION TO CLIENT MONIES	
		Pre-appointment Costs:	
16,781.0	-	S&W - Objective 1	
9,225.8	-	LABR - Objective 1	
89,334.0	-	Pinsent Masons - Objective 1	
53,031.6	-	Pinsent Masons disbursements - Objective 1	
3,020.8	_	Foot Antsey	
2,5		Joint Administrators post appointment fees & expenses:	
598,775.8	117,457.00	S&W fees	
62,371.0	3,693.21	LABR fees	
379.6	· -	S&W category 1 expenses	
2,890.0	-	S&W category 2 expenses	
171,352.8	-	Legal Fees	
35,169.7	-	Legal Disbursements	
208,410.4	24,230.04	VAT Recovery - Transfer to Company	
(1,250,742.74	(145,380.25)		
		RETURNS OF CLIENT MONIES	
9,393,973.5	NIL	Distribution of Client Monies	
(9,393,973.54	NIL		
1,925,413.1	(144,070.76)		12,484,175.74
		REPRESENTED BY	
37.8		Metro Clt Trust (Int Bear) NIB 17.10.18	
1,925,375.2		Natwest Client CASS A/c	
1,925,413.1			

Notes and further information required by SIP 7

- The JSAs' pre appointment costs and post appointment remuneration and costs have been drawn from the Client Money Pool, in line with the approval obtained by the creditors' committee.
- Client Monies are held on a designated client account.
- Any post pooling receipts are not reported in the Client Monies accounts detailed above, but are maintained in a separate account.
- All client bank accounts are interest bearing, although interest is allocated to the account holding post pooling receipts.
- No foreign currency holdings are detailed above, although there is a further amount €6,158.08 held in a Company account.
- All amounts in the receipts and payments account are shown exclusive of any attributable VAT. Where VAT
 is not recoverable it is shown as irrecoverable VAT.

Client Custody Assets receipts and payments account to 16 November 2020

	From 17/05/2020	From 17/05/2017
	To 16/11/2020	To 16/11/2020
	£	£
COSTS LEVIED / FUNDED BY THE FSCS		
Advance from the FSCS	1,000,000.00	2,425,000.00
Bank Interest Gross	256.44	1,013.19
	1,000,256.44	2,426,013.19
COSTS ARISING IN RELATION TO CLIENT CUSTODY ASSETS		
Joint Administrators post appointment fees & expenses	:	
S&W fees	600,000.00	1,378,170.14
LABR fees	40,000.00	90,000.00
S&W category 1 expenses	288.35	7,433.30
S&W category 2 expenses	4,140.00	4,140.00
Custodian Fees & Costs	7,797.13	66,965.85
Costs relating to SCNL	217.00	2,711.00
Tracing Agent's Fees	3,540.57	5,422.46
Legal Fees	77,541.00	247,658.27
Counsel Fees	NIL	68,465.00
Legal Expenses	891.89	891.89
Bank Charges	24.30	55.00
VAT Recovery Transferred to Company	146,148.08	362,538.97
	(880,588.32)	(2,234,451.88)
	119,668.12	191,561.31
REPRESENTED BY		
RBS - Segregated Trust A/c		191,561.31
		191,561.31

Notes and further information required by SIP 7

- None of the investments held for Clients have been shown on the Client Custody Assets receipts and payments account.
- The JSAs' post appointment remuneration and costs have been drawn from the funds provided by the FSCS pursuant to the funding agreement and the Distribution Plan in line with the approval obtained by the Committee.
- Funding received for costs arising in relation to Client Custody Assets are held in an interest-bearing trust account with RBS.
- All amounts in the receipts and payments account are shown exclusive of any attributable VAT. Where VAT is not recoverable it is shown as irrecoverable VAT.

III Summary of Client Custody Assets

Clients' assets at 17 May 2017:

Asset Name	ISIN	Company	Final reconciled
		records	and agreed holdings
5alpha Adventurous UCITS	IE00BYX95950	256,642.906	256,642.906
5alpha Conservative UCITS	IE00BYX95K61	235,267.816	235,267.816
BlackRock Gbl PrpSecEqTrk D Inc	GB00B848DD97	14,959.672	14,959.672
BlackRock GF lEmMkLCBd D3RFH £	LU0995345831	3,049.910	3,049.910
BlackRock Idx Lnkd Gilt Trckr D Acc	GB00B83RVT96	17,197.254	17,197.254
BlackRock NthAmrcn EqTkr D Acc	GB00B7QK1Y37	9,592.346	9,592.346
BlackRock NURS II Global Equity D	GB00B8BTNJ16	11,332.897	11,332.897
Blueprint Industrial Engineering PLC	GB00BVYY5H66	994,981.000	994,981.000
Cherry Homes (Class A)	GB00BYQ65R15	47,722,473.000	47,722,473.000
Cherry Homes (Class B)	GB00BYQ66013	63,661,234.000	63,661,234.000
Elaine Securities PLC	GB00BWCH5D02	2,820,174.000	2,820,174.000
Euler	GB00BYP4YT17	1,058,983.000	1,058,983.000
Fidelity I Stg Cr + Bd Gr	GB00B19CHJ19	9,941.840	9,941.840
Invesco Perp Corporate Bd NT Gr Acc	GB00B8N46Z18	104,404.770	104,404.770
Investec Short Dtd Bd I Gr Acc GBP	GB00B94GN522	18,255.368	18,255.368
Kames Abslut Rtrn Bd C Acc GBP	IE00B6SLQ646	23,766.120	23,766.120
Lazard Emerging Markets S Acc	GB00B8QHFR21	23,936.254	23,936.254
M&G Short Dated Corp Bd I GBP	GB00B8JXBQ82	24,999.518	24,999.518
Minerva Lending	XS1481211412	2,097,000.000	2,097,000.000
Optima Worldwide Group PLC 8.0% (Series A)	GB00BCLYDR27	1,263.000	1,251.000
Optima Worldwide Group PLC 8.0% (Series C)	GB00BNY8CJ32	1,124.000	1,124.000
Optima Worldwide Group PLC 8.0% (Series D)	GB00BY7S2204	9,982,050.000	10,042,050.000
The Meredith Property Group PLC	GB00BY4K3J36	3,373,011.000	3,373,011.000
Vanguard Gbl Bd Index Hdg A £	IE00B50W2R13	1,782.910	1,782.910
Vanguard UK ST Inv Grd Bd Idx A£	IE00B9M1BB17	2,371.020	2,371.020
Vernon Property PLC	GB00BWCH5G33	1,608,835.000	1,608,835.000
Menasat Gulf Group Holdings PLC	Unlisted	-	37,509,586.000
Total Units:		134,078,628.601	171,648,202.601
Client money requirement (as calculated under	CASS rules)	£12,643,295.75	£12,525,301.55

The above schedule is a breakdown of the total number of units held of each class of Client Custody Asset, it is not an indication of the current value of any holdings.

To the fullest extent permitted by law, neither the JSAs, Strand Capital Limited, Smith & Williamson LLP or LA Business Recovery Limited assume any responsibility for the content of this information and do not accept any personal liability in respect of this document to any party.

IV Time analysis for the period

Overview

The JSAs' time costs have been apportioned between work undertaken in the pursuit of objective 1, and work undertaken in pursuit of objectives 2 and 3.

Furthermore, as the appointment of the JSAs comprises two separate firms, we have shown each firm's time costs separately for each of the apportionments between objectives.

The following pages show the apportionment of these time costs in accordance with best practice prescribed by SIP9, which can be summarised as follows:

Objective	Firm	Hours	Total Costs £	Average hourly rate £
1	Smith & Williamson LLP	289.63	131,577.10	454.29
1	LA Business Recovery Limited	0.76	425.60	560.00
Total		290.39	132,002.70	
2&3	Smith & Williamson LLP	89.90	41,551.24	462.19
2&3	LA Business Recovery Limited	10.11	4,971.90	491.78
Total		100.01	46,523.14	

Objective 1 - Smith & Williamson LLP's time costs from 17 May 2020 to 16 November 2020

			Hour	S				
					Assistants			
			Manager/	Other	&			Average
	Partner /	Associate	Assistant pi	rofessional	support	Total	Time	hourly
Classification of work function	Director	director	Manager	staff	staff	hours	cost	rate
Reconciliation work for the establishment of client assets data for individu	al client state	ment and pu	rsuit of object	tive 1				
Work undertaken relating to CASS audit / reconcilliation to establish client	0.45	1.00	7.03	0.15		8.63	£4,186.65	£484.94
asset schedules and information for client statements	0.73	1.00	7.03	0.13	-	0.03	14,100.00	£484.94
Identification of asset holdings								
Reconciling 3rd party records to company records of client assets	-	-	1.15	-	-	1.15	£546.25	£475.00
Recovery and realisation of client assets								
Recovery and safeguarding of client assets	11.48	7.70	15.30	5.00	-	39.48	£21,844.14	£553.25
Client Specific matters								
Objective 2 tasks necessary to achieve objective 1	1.90	1.50	1.50	11.25	-	16.15	£6,376.50	£394.83
Agreeing claims and liaising with clients regarding their claim	4.07	0.70	4.75	2.45	0.25	12.22	£6,372.31	£521.61
Distribution of client assets / funds - Bar Date, client monies distribution &	1.20	96.20	1.80	102.25	_	201.45	£88,712.00	£440.37
FSCS compensation	1.20	90.20	1.00	102.23	-	201.45	100,712.00	L440.37
Liasing on client claims with instructed 3rd parties	-	-	2.10	7.45	-	9.55	£3,359.25	£351.75
Forensics								
Forensics	-	-	-	1.00	-	1.00	£180.00	£180.00
Total	19.10	107.10	33.63	129.55	0.25	289.63	£131,577.10	£454.29

Explanation of major work activities undertaken

The below provides commentary on the various categories above. Readers should also refer to the body of the report for further explanations for the work undertaken.

Reconciliation work for the establishment of client assets data for individual client statement and pursuit of objective 1

- Information relating to ongoing correspondence with OWG on interest positions and review of physical books and records.
- Dealing with correspondence arising to establish investment assets positions.
- Accounting for post-pooling receipts.

Identification of asset holdings

Correspondence with a client relating to transfer of manager.

Recovery and realisation of client assets

- Queries in relation to post pooling funds.
- Reviewing, considering and liaising with significant clients about the petition presented for the winding up of OWG.

Client specific matters

- Time spent liaising with Clients, Scheme Members and IFAs to provide information and updates by telephone and email.
- Some of the costs involved in the responding to client specific DSAR correspondence.
- Continuing to seek Clients' instructions in relation to the return of Client Custody Assets.
- Recording all Client responses for details of where Client Custody Assets should be sent.
- Issuing instructions to designated brokers to return of Client Custody Assets, as applicable.
- Maintaining records in relation to Custody Assets returned.
- Reconciling and returning post pooling monies received in relation to corporate actions.

Forensics

- Interrogation of the Company's electronic records, for the JSAs' investigations.
- Maintenance of an offline version of Client data and Client holdings and key word interrogations.

Objective 1 - LA Business Recovery Limited's time costs from 17 May 2020 to 16 November 2020

			HOURS Senior Professional	Support			Average
Classification of work function	Office Holder	r IP/Manager	staff	Staff	Total Hours	Time cost	Hourly Rate
Client Monies							
<u>General</u>							
Consider the estimated outcome statement in the progress report to clients	0.38	0.00	0.00	0.00	0.38	212.80	560.00
(apportioned equally between class of client assets)							
Custody Assets							
<u>General</u>							
Consider the estimated outcome statement in the progress report in respect of custody assets	0.38	0.00	0.00	0.00	0.38	212.80	560.00
(apportioned equally between class of client assets)							
Total Client Assets and Client Monies Time Costs	0.76	0.00	0.00	0.00	0.76	425.60	560.00

Explanation of major work activities undertaken

Objective 1- Client Monies and Custody Assets

Consider the estimated outcome statement in the progress report in respect of outcome to clients. Apportioned 50:50 between Custody Assets costs and Client Monies costs.

Objectives 2 & 3 - Smith & Williamson LLP's time costs from 17 May 2020 to 16 November 2020

			Hours	;				
	Partner /	Associate	Manager/ Assistant pr	Other ofessional	Assistants & support	Total		Average hourly
Classification of work function	Director	director	Manager	staff	staff	hours	Time cost	rate
Administration and planning								
Statutory returns, reports & meetings	2.30	25.00	3.55	7.95	-	38.80	£19,395.50	£499.88
Cashiering general, including bonding	0.30	1.20	1.60	1.35	-	4.45	£1,979.50	£444.83
Post-appointment taxation (VAT, PAYE/NIC, Corporation Tax)	6.65	-	18.57	11.35	-	36.57	£15,308.80	£418.65
Protection of company records (incl electronic)	-	-	1.20	0.55	-	1.75	£773.25	£441.86
Insurance & general asset protection	-	-	2.45	0.55	-	3.00	£1,355.75	£451.92
Case planning, reviews and progression (inc 6 month reviews, checklists & diary)	1.30	0.50	2.78	0.75	-	5.33	£2,738.44	£513.45
Total	10.55	26.70	30.15	22.50	0.00	89.90	£41,551.24	£462.19

Explanation of major work activities undertaken

The below provides commentary on the various categories above. Readers should also refer to the body of the report for further explanations for the work undertaken.

Administration and Planning

This section of the analysis encompasses the cost of the JSAs and their staff in complying with their statutory obligations, internal compliance requirements, and all tax matters. This work is required by statute and/or best practice and is unlikely to provide any direct financial benefit for Clients and creditors.

- Protection of Company's and Clients assets and records (including electronic).
- Dealing with routine correspondence from creditors and Clients.
- Maintaining physical case files and electronic insolvency case details on IPS (case management software).
- Case reviews.
- Case bordereau and reviews.
- Case planning; administration; and general case progression, including adjustments in JSAs' strategy.
- Project strategy meetings.

- Liaising with FCA and other key parties over special administration requirements.
- Preparing progress reports and updates on the progress of the special administration to stakeholders.
- Maintaining and managing the JSAs' corporate cash book and bank accounts.
- Overseeing and managing the JSAs' Client cash book and bank accounts.
- Some of the costs arising in relation to correspondence with lawyers and insurers relating to claims lodged against insurance policy.
- Some of the costs arising in relation to production of information for response on DSAR requests.
- Preparing and submitting VAT and Corporation Tax returns for the Company and its subsidiary, Strand Capital Nominees Limited.

Objectives 2 & 3 - LA Business Recovery Limited's time costs from 17 May 2020 to 16 November 2020

	IP/Office		HOURS Senior Professional	Support			Average
Classification of work function	Holder	IP/Manager	staff	Staff	Total Hours	Time cost	Hourly Rate
Objectives 2&3 - General Insolvency Matters							
Consider and review the draft progress report to creditors	2.68	0.00	0.00	0.00	2.68	1,500.80	560.00
Consider November's draft progress report to creditors (apportioned to company)	3.83	0.00	2.42	0.00	6.25	2,810.30	449.65
Objective 2 - FCA - in support of Objective 1							
Consider the email request for information from Holden Chambers and Elite Chambers	0.13	0.00	0.00	0.00	0.13	72.80	560.00
Company work re: Client Assets - in support of Objective 1							
Consider internal JSA update	0.13	0.00	0.00	0.00	0.13	72.80	560.00
Company Work re: Client Monies							
Review of the amended distribution plan (apportioned 50/50)	0.46	0.00	0.00	0.00	0.46	257.60	560.00
Company Work re: Custody Assets							
Review of the amended distribution plan (apportioned 50/50)	0.46	0.00	0.00	0.00	0.46	257.60	560.00
Total Company-related work pertaining to Objectives 2 & 3 under SAR	7.69	0.00	2.42	0.00	10.11	4,971.90	491.78

Explanation of major work activities undertaken Objectives 2&3 - General Insolvency Matters

- Consider and review the draft progress report to creditors
- Internal JSA case progression and updates

V Cumulative time analysis

Overview

The JSAs' time costs have been apportioned between work undertaken in the pursuit of objective 1, and work undertaken in pursuit of objectives 2 and 3.

Furthermore, as the appointment of the JSAs comprises two separate firms, we have shown each firm's time costs separately for each of the apportionments between objectives.

The following pages show the apportionment of these time costs in accordance with best practice prescribed by SIP9, which can be summarised as follows:

Objective	Firm	Period	Hours	Total cost £	Average hourly rate £	Fees drawn £
1	S&W	17 May 2017 - 16 May 2020	4,792.05	2,050,884.25	427.98	1,259,488.95
1	S&W	Costs re-apportioned from Objectives 2&3	735.59	286,519.56	389.51	-
1	S&W	17 May 2020 - 16 November 2020	289.63	131,577.10	454.29	717,457.00
			5,817.27	2,468,980.91	424.42	1,976,945.95
1	LABR	17 May 2017 - 16 May 2020	285.12	155,645.70	545.90	108,677.79
1	LABR	Costs re-apportioned from Objectives 2&3	37.25	19,939.33	535.28	
1	LABR	17 May 2020 - 16 November 2020	0.76	425.60	560.00	43,693.21
			323.13	176,010.63	544.71	152,371.00
Objective	1 total		6,140.40	2,644,991.54	430.75	2,129,316.95
2&3	S&W	17 May 2017 - 16 May 2020	1,571.45	625,639.40	398.13	150,148.75
2&3	S&W	Costs re-apportioned to Objective 1	(735.59)	(286,519.56)	389.51	-
2&3	S&W	17 May 2020 - 16 November 2020	89.90	41,551.24	462.19	-
			925.76	380,671.08	411.20	150,148.75
2&3	LABR	17 May 2017 - 16 May 2020	124.55	65,209.70	523.56	18,932.15
2&3	LABR	Costs re-apportioned to Objective 1	(37.25)	(19,939.33)	535.28	
2&3	LABR	17 May 2020 - 16 November 2020	10.11	4,971.90	491.78	-
			97.41	50,242.27	515.78	18,932.15
Objectives	2&3 to	otal	1,023.17	430,913.35	421.16	169,080.90
Total time	costs in	curred	7,163.57	3,075,904.89	429.38	2,298,397.85

Note: costs incurred are shown net of VAT

Please note that, as detailed previous progress reports, some of the time costs incurred between 17 May 2017 to 16 May 2019 which were originally categorised as in relation to objectives 2&3 have been re-apportioned to objective 1 as they are properly applicable to objective 1. The figures above set out the position after such recategorisation/re-apportioning. The following schedules below show the cumulative figures as originally recorded, prior to the re-categorisation/re-apportionment.

Objective 1 - Smith & Williamson LLP's time costs from 17 May 2017 to 16 November 2020

			Hoi	urs				
					Assistants			
			Manager/	Other	&t			Average
Classification of conduction	Partner /	Associate		professional	support	Total	Time	hourly
Classification of work function	Director	director	Manager	staff	staff	hours	cost	rate
Reconciliation work for the establishment of client assets data for individu	ai client stat	ement and pu	irsuit of obje	ctive 1				
Work undertaken relating to CASS audit / reconcilliation to establish client asset schedules and information for client statements	190.60	24.55	303.23	164.30	4.00	686.68	£278,694.15	£405.86
Identification of asset holdings	_	_		_				
Identification of assets, including liaising with custodians and financial								
institutions	39.90	6.00	176.80	47.45	-	270.15	£99,512.75	£368.36
Reconciling 3rd party records to company records of client assets	1.90	-	32.50	7.05	-	41.45	£14,156.25	£341.53
Ascertaining shortfalls in client assets on an investment by investment basis	8.00	0.50	8.10	2.45	-	19.05	£8,708.50	£457.14
DdS1S								
Attributing shortfalls in client assets on an investment by investment basis	-	-	10.50	-	-	10.50	£4,777.50	£455.00
Recovery and realisation of client assets								
Recovery and safeguarding of client assets	47.13	15.20	244.55	37.15	-	344.03	£151,079.14	£439.14
Reconciling post pooling client receipts	0.20	-	99.35	28.95	-	128.50	£44,986.00	£350.09
Reconciling and verifying asset holdings	5.80	-	11.10	5.35	-	22.25	£9,259.50	£416.16
Client Specific matters								
Objective 2 tasks necessary to achieve objective 1	45.40	58.00	200.45	39.65	0.50	344.00	£157,942.00	£459.13
Agreeing claims and liaising with clients regarding their claim	51.37	75.45	165.00	453.85	1.25	746.92	£270,091.06	£361.61
Distribution of client assets / funds - Bar Date, client monies distribution & FSCS compensation	222.60	897.75	229.55	318.95	-	1,668.85	£813,985.50	£487.75
Liasing on client claims with instructed 3rd parties	8.30	-	99.50	188.90	-	296.70	£105,527.50	£355.67
Preparing statement to each client to agree their position	101.95	108.75	252.15	23.90	3.50	490.25	£220,498.00	£449.77
AML/Compliance							,	
AML - if done post appointment	-	-	0.30	-	-	0.30	£135.00	£450.00
Forensics								
Forensics	-	-	1.10	10.80	0.15	12.05	£3,108.50	£257.97
Total	723.15	1,186.20	1,834.18	1,328.75	9.40	5,081.68	£2,182,461.35	£429.48

Objective 1 - LA Business Recovery Limited's time costs from 17 May 2017 to 16 November 2020

			HOURS				
			Senior	C	Tatal		A
Classification of work function	Office Holder	IP/Manager	Professional staff	Support	Total Hours	Time cost	Average Hourly Rat
Client monies							
Client money data access & queries - as part of the CASS reconciliation consideration	10.50	7.20	0.00	0.00	17.70	9,480.00	535.59
Job planning re: objective 1 matters, reviews & update progress of client money reconciliations	24.11	0.00	0.00	2.80	26.91	14,271.60	530.35
Reviewing books & records (incuding electronic data) in relation to client monies	15.60	0.00	0.00	0.00	15.60	8,736.00	560.00
Update concerning CASS reconciliations of client monies	1.20	0.00	0.00	0.00	1.20	672.00	560.00
Considerations of potential shortfalls to client monies, reviews of progress of reconciliation	1.05	0.50	0.00	0.00	1.55	838.00	540.65
Consider data extracted following reconciliations by CASS team on client monies	3.60	1.00	0.00	0.00	4.60	2,516.00	546.96
Strategy in relation to client money & consider SAR provisions re: client monies	8.70	8.1	0.00	0.00	16.80	8,922.00	531.07
Discussion with JSAs concerning communication to clients re: assets & monies (apportioned 50/50)	0.70	0.00	0.00	0.00	0.70	392.00	560.00
Consideration of draft correspondence to clients re: assets & monies (apportioned 50/50)	0.40	0.00	0.00	0.00	0.40	224.00	560.00
Consideration of the distribution plan and proposed handling of agreement of claims (app. 50/50)	0.20	0.00	0.00	0.00	0.20	112.00	560.00
Interaction with government bodies & clients re: client money	2.20	0.00	0.00	0.00	2.20	1,232.00	560.00
Discussions, strategy and correspondence relating to client money	6.79	2.55	0.00	0.00	9.34	5,077.40	543.62
Considered Gallium correspondence concerning the return of client monies	1.40	0.00	0.00	0.00	1.40	784.00	560.00
Stat. meetings & prep. re: proposals & committee meetings - apportioned to client monies	9.80	0.00	0.00	0.00	9.80	5,488.00	560.00
Consider correspondence re: client claim notification	1.75	0.00	0.00	0.00	1.75	980.00	560.00
Consider client money schedules & the agreement of claims (apportioned 50/50)	3.05	0.00	1.25	0.00	4.30	2,333.00	542.56
Consider the drafts of the distribution plan	3.75	0.00	0.00	0.00	3.75	2,100.00	560.00
Committee Meeting to approve Distribution Plan (apportioned 50/50)	0.35	0.00	0.00	0.00	0.35	196.00	560.00
Consideration of the FSCS' compensation deed (apportioned to Client Monies)	1.00	0.00	0.00	0.00	1.00	560.00	560.00
JSA email re: exchanges had between authorities since distribution plan approved & specific review	0.64	0.00	0.00	0.00	0.64	358.40	560.00
(apportioned 50/50)							
Consider the progress report element concerning the partial return of client money	0.34	0.00	0.00	0.00	0.34	190.40	560.00
(apportioned 50/50)							
Consider the shortfall due on management fees owed from client assets position in the progress report	0.40	0.00	0.00	0.00	0.40	224.00	560.00
(apportioned 50/50)							
Consider the estimated outcome statement in the progress report to clients	0.38	0.00	0.00	0.00	0.38	212.80	560.00
(apportioned equally between class of client assets)							
Custody assets							
Bond Investments / Instruments - considering identity on how held	5.00	4.50	0.00	0.00	9.50	5,050.00	531.58
Fund Investments - consideration of how held	0.10	2.00	0.00	0.00	2.10	1,056.00	502.86
Meetings with former officers & FSCS re: custody assets, identifying, reviewing	3.00	2.00	0.00	0.00	5.00	2,680.00	536.00
Internal JSA strategy discussions & correspondence concerning custody assets	2.61	0.35	0.00	0.00	2.96	1,636.60	2517.85
Strategy in relation to distributions & consider SAR provisions	7.72	5.6	0.00	0.00	13.32	7,123.20	534.77
Client interaction & handling correspondence re: custody assets	0.70	0.00	0.00	0.00	0.70	392.00	560.00
Consider recovery of assets of Fund Investments from 3rd Parties	0.20	0.00	0.00	0.00	0.20	112.00	560.00
Consider recovery of Bond Investments from 3rd Parties	0.20	0.00	0.00	0.00	0.20	112.00	560.00
Discussions & meetings with key personnel & FSCS re: custody assets	11.68	11.40	0.00	0.00	23.08	12,240.80	530.36
Consideration of the draft updates given to the FSCS & the FCA - apportioned to client assets	5.60	1.00	0.00	0.00	6.60	3,636.00	550.91
Consider client asset schedules & the agreement of claims (apportioned 50/50)	3.05	0.00	1.25	0.00	4.30	2,333.00	542.56
Strategy and liaison with legal advisers in relation to the bond information	9.30	0.00	0.00	0.00	9.30	5,208.00	560.00
Correspondence & review re: OWG bond reconciliations & coupon matters	15.50	0.00	0.00	0.00	15.50	8,680.00	560.00
Correspondence & consideration re: OWG series D bond position - legal matters	16.12	5.95	0.00	0.00	22.07	12,002.20	543.82
Consider legal advice & correspondence concerning the OWG & JSA responses	10.60	2.5	0.00	0.00	13.10	7,186.00	548.55
Stat. meetings & prep. re: proposals & committee meetings - apportioned to custody assets	9.80	3.45	1.50	0.00	14.75	7,625.50	516.98
Discussion with JSAs concerning communication to clients re: assets & monies (apportioned 50/50)	0.70	0.00	0.00	0.00	0.70	392.00	560.00
Consideration of draft correspondence to clients re: assets & monies (apportioned 50/50)	0.40	0.00	0.00	0.00	0.40	224.00	560.00
Consideration of the distribution plan and proposed handling of agreement of claims (app. 50/50)	0.20	0.00	0.00	0.00	0.20	112.00	560.00
Consider the drafts of the distribution plan / comparison amendments	15.55	0.00	0.00	0.00	15.55	8,708.00	560.00
Committee Meeting to approve Distribution Plan (apportioned 50/50)	0.35	0.00	0.00	0.00	0.35	196.00	560.00
Discussion with JSAs & updates concerning the distribution plan	0.60	0.00	0.00	0.00	0.60	336.00	560.00
Consideration of the FSCS' compensation deed (apportioned to Client Assets)	3.60	0.00	0.00	0.00	3.60	2,016.00	560.00
Consider correspondence received from FSCS re: OWG investment	0.23	0.00	0.00	0.00	0.23	128.80	560.00
JSA email re: exchanges had between authorities since distribution plan approved & specific review	0.64	0.00	0.00	0.00	0.64	358.40	560.00
(apportioned 50/50)		0.00	0.77	0.55	0.00	400	F60.00
	0.34	0.00	0.00	0.00	0.34	190.40	560.00
		0.00	0.00	0.00	0.40	224.00	560.00
Consider the progress report schedule concerning the return of custody assets (apportioned 50/50) Consider the shortfall due on management fees owed from client assets position in the progress report	0.40	0.00					
Consider the shortfall due on management fees owed from client assets position in the progress report (apportioned 50/50)			0.00	0.00	0.20	212.00	E60.00
Consider the shortfall due on management fees owed from client assets position in the progress report (apportioned 50/50) Consider the estimated outcome statement in the progress report to clients	0.40	0.00	0.00	0.00	0.38	212.80	560.00
Consider the shortfall due on management fees owed from client assets position in the progress report (apportioned 50/50)			0.00	0.00	0.38	212.80	560.00

Objectives 2 & 3 - Smith & Williamson LLP's time costs from 17 May 2017 to 16 November 2020

			Hour	'S				
					Assistants			
	Partner /	Associate	Manager/ Assistant p	Other	&	Total		Average
Classification of work function	Director	director	Manager	staff	support staff	hours	Time cost	hourly rate
Administration and planning	J 3 3 1 1	u 00101	a.iagei	J. J				
Statutory returns, reports & meetings	41.55	157.00	82.20	61.00	2.50	344.25	£164,481.25	£477.80
Initial post-appointment notification letters,								
including creditors	5.50	5.00	9.05	3.40	0.50	23.45	£10,460.50	£446.08
Cashiering general, including bonding	1.00	1.30	7.45	7.65	0.45	17.85	£7,023.75	£393.49
Post-appointment taxation (VAT, PAYE/NIC, Corporation Tax)	9.60	-	29.62	29.55	-	68.77	£27,494.05	£399.82
Protection of company records (incl electronic)	-	2.00	12.90	16.00	-	30.90	£11,620.00	£376.05
Insurance & general asset protection	2.05	6.00	44.75	15.30	-	68.10	£29,266.75	£429.76
Company searches	-	0.50	-	-	-	0.50	£262.50	£525.00
Correspondence with joint special administrator	6.80	5.50	34.05	4.15	-	50.50	£23,305.25	£461.49
Filing, file and information management	-	2.00	0.95	48.05	-	51.00	£11,818.50	£231.74
Case planning, reviews and progression (inc 6 month reviews, checklists & diary)	14.30	7.50	44.38	34.50	-	100.68	£42,724.94	£424.35
Travelling	1.00	-	3.10	1.05	-	5.15	£2,241.00	£435.15
Agents and advisers, general	0.50	1.25	15.65	1.00	-	18.40	£8,007.50	£435.19
Investigations								
Directors' correspondence & conduct questionnaires	4.15	1.50	8.75	5.85	-	20.25	£8,744.75	£431.84
Creditor & shareholder complaints	1.70	3.50	-	-	-	5.20	£2,942.50	£565.87
Statutory books and accounting records review	-	-	18.05	11.95	-	30.00	£11,781.75	£392.73
SIP2 and SIP4 obligations (inc CDDA86 forms)	0.20	-	16.85	6.15	-	23.20	£9,295.00	£400.65
Asset tracing (e.g. Land Registry and Company				0.30		0.30	£87.00	£290.00
Searches)								
Enquiries / Interviews of directors & advisers	8.55	6.00	46.40	0.65	-	61.60	£28,269.75	£458.92
Realisation of assets								
Other chattel assets	0.70	-	0.70	3.35	-	4.75	£1,710.75	£360.16
Consideration of sale of business and liaison with interested parties	1.15	2.50	0.75	0.55	-	4.95	£2,374.25	£479.65
Cash at Bank	-	-	-	1.75	-	1.75	£542.50	£310.00
Other	-	-	2.55	-	-	2.55	£1,160.25	£455.00
Creditors								
Employee claims, including liaison with RPO and ERA	-	-	1.45	7.00	-	8.45	£2,732.25	£323.34
Unsecured creditors	9.80	0.50	35.10	16.10	-	61.50	£27,185.75	£442.04
Creditors' committee	12.00	4.00	33.45	15.00	-	64.45	£29,154.75	£452.36
Distributions for prefs and unsecured	0.40	-	-	-	-	0.40	£260.00	£650.00
Client Correspondence / Communications	4.00	0.50	83.45	293.55	-	381.50	£124,004.15	£325.04
Objective 2 activities								
Liaison with and reporting to regulatory bodies (FCA, FSCS, HMRC etc)	2.10	5.50	78.25	45.65	0.25	131.75	£50,664.75	£384.55
Pursuing insurance claims for the benefit of clients	0.80	-	29.70	15.70	-	46.20	£18,933.50	£409.82
Other	-	-	5.45	-	-	5.45	£2,507.00	£460.00
Shareholders								
Shareholder general communications	0.30	0.50	-	-	-	0.80	£457.50	£571.88
Forensics								
Forensics	-	-	4.40	22.35	-	26.75	£5,676.50	£212.21
Total	128.15	212.55	649.40	667.55	3.70	1.661.35	£667,190.64	£401.60

Objectives 2 & 3 - LA Business Recovery Limited's time costs from 17 May 2017 to 16 November 2020

			HOURS				
			Senior				
	IP/Office	IP/	Professional	Support			Average
Classification of work function	Holder	Manager	staff	Staff	Hours	Time cost	Hourly Rate
Objectives 2&3 - General Insolvency Matters							
Administrative Setup	3.20	0.00	0.00	0.00	3.20	1,792.00	560.00
Case Planning	8.80	1.70	0.00	0.00	10.50	5,778.00	550.29
Maintenance of Records, files and correspondence	7.80	2.20	0.10	0.00	10.10	5432.50	530.00
Appointment Notification	0.50	0.00	0.00	0.00	0.50	280.00	560.00
Case reviews	2.41	0.00	0.62	0.00	3.03	1,519.30	501.42
VAT queries & legal advice considered	3.00	0.00	0.00	0.00	3.00	1,680.00	560.00
Reviewing company records	14.05	0.00	0.00	0.00	14.05	7,868.00	560.00
Director interviews, conduct reporting and reviewing responses from directors	7.44	0.00	0.00	0.00	7.44	4,166.40	560.00
Considering and reviewing company data & records	4.10	0.00	0.00	0.00	4.10	2,296.00	560.00
Consideration of pre-appointment transactions; investigations into related parties	1.90	0.00	0.00	0.00	1.90	1,064.00	560.00
Communications with company creditors	1.00	0.00	0.30	0.00	1.30	642.50	494.23
Internal conference call updates - general steps and bar date	2.40	0.60	0.00	0.00	3.00	1,644.00	548.00
Consider draft progress reports to creditors (apportioned to company)	18.86	0.00	9.34	0.00	28.20	13,130.10	465.61
Statutory progress reports to creditors & initial meeting of creditors	13.05	0.00	1.50	0.00	14.55	7,720.50	530.62
Committee Meeting	0.35	0.00	0.00	0.00	0.35	196.00	560.00
JSAs' internal updates	1.12	0.00	0.35	0.00	1.47	723.45	492.14
Objective 2 - FCA - in support of Objective 1							
Communications/discussions with FCA	0.60	1.15	0.00	0.00	1.75	911.00	520.00
Consideration re: potential complaint to FCA	0.18	0.00	0.00	0.00	0.18	100.80	560.00
Consider the email request for information from Holden Chambers and Elite Chambers	0.13	0.00	0.00	0.00	0.13	72.80	560.00
Objective 2 - FSCS - in support of Objective 1							
Communications, discussions and meetings with FSCS	1.00	2.00	0.00	0.00	3.00	1,560.00	520.00
Compensation Deed organisation	0.00	0.00	0.00	0.30	0.30	82.50	275.00
Company work re: Client Assets - in support of Objective 1							
On-going consideration of corresp. with OWG (coupon); obj 2 & 3, reviews	12.20	2.80	0.00	0.00	15.00	8,232.00	548.80
General file administration	0.00	0.00	0.00	4.48	4.48	1,232.00	275.00
Consider internal JSA progress update	0.13	0.00	0.00	0.00	0.13	72.80	560.00
Company Work re: Client Monies							
Review of the amended distribution plan (apportioned 50/50)	0.46	0.00	0.00	0.00	0.46	257.60	560.00
Company Work re: Client Assets							
Review of the amended distribution plan (apportioned 50/50)	0.46	0.00	0.00	0.00	0.46	257.60	560.00
Total time costs	105.14	10.45	12.21	4.78	132.58	68,711.85	518.27

VI Staffing and charging policies, and charge out rates

Introduction

Detailed below are policies in relation to staff allocation, the use of professional advisers and disbursement recovery, which are common to both Smith & Williamson LLP and LA Business Recovery Limited.

Also shown are charge out rates for the period applicable to the period of this report for both firms.

Staff allocation

Our general approach to resourcing our assignments is to allocate staff with the skills and experience to meet the specific requirements of the case.

The constitution of the case team will usually consist of a partner and a partner or director or associate director as joint office holders, a manager, and an administrator or assistant. The exact constitution of the case team will depend on the anticipated size and complexity of the assignment and the experience requirements of the assignment. The charge out rate schedule below provides details of all grades of staff and their experience level.

Use of professional advisers

We select professional advisers such as agents and solicitors on the basis of balancing a number of factors including:

- The industry and/or practice area expertise required to perform the required work.
- The complexity and nature of the assignment.
- The availability of resources to meet the critical deadlines in the case.
- The charge out rates or fee structures that would be applicable to the assignment.
- The extent to which we believe that the advisers in question can add value to the assignment.

Disbursements

Category 1 disbursements do not require approval by creditors. The type of disbursements that may be charged as a Category 1 disbursement to a case generally comprise external supplies of incidental services specifically identifiable to the case, such as postage, case advertising, invoiced travel and external printing, room hire and document storage. Also chargeable will be any properly reimbursed expenses incurred by personnel in connection with the case.

Category 2 disbursements do require approval from creditors. These are costs which are directly referable to the appointment in question but are not payments which are made to an independent third party and may include shared or allocated costs that can be allocated to the appointment on a proper and reasonable basis such as internal room hire, document storage or business mileage.

Details of any Category 2 disbursements incurred and/or recovered in the period covered by this report are set out in the body of this report.

Charge out rates

The rates applicable to this appointment are set out below. There have been no changes to the charge out rates during the period of this report

Smith & Williamson LLP	Restructuring & Recovery Services							
Charge out rates	From 1 July 2017 £/hr	From 1 July 2018 £/hr	From 1 July 2019 £/hr	From 1 July 2020 £/hr				
Partner / Director	545-565	650	590-675	620-710				
Associate Director	490-525	525	525-550	580				
Managers	395-500	315-460	340-475	360-500				
Other professional staff	200-395	215-310	225-475	235-315				
Support & secretarial staff	100-250	115-400	125	130				

Smith & Williamson LLP	Assurance & Business Services							
Charge out rates	From 1 July 2017	From 1 July 2018	From 1 July 2019	From 1 July 2020				
	£/hr	£/hr	£/hr	£/hr				
Partner / Director	550-625	650	675	620-710				
Associate Director	480	480	390-480	580				
Managers	300	220-450	220-475	360-500				
Other professional staff	295-310	130-250	100-265	235-315				
Support & secretarial staff	130-240	130-240	n/a	130				

Smith & Williamson LLP	Forensic Accounting						
Charge out rates	From 1 July 2017 £/hr	From 1 July 2018 £/hr	From 1 July 2019 £/hr	From 1 July 2020 £/hr			
Partner / Director	700	610	480-675	620-710			
Associate Director	n/a	n/a	n/a	580			
Managers	400-470	470-515	410-475	360-500			
Other professional staff	180-340	220-340	240-475	235-315			
Support & secretarial staff	80-100	80-100	125	130			

Smith & Williamson LLP	Corporate Tax						
Charge out rates	From 1 July 2017	From 1 July 2018	From 1 July 2019	From 1 July 2020			
	£/hr	£/hr	£/hr	£/hr			
Partner / Director	500-600	525-660	575-690	625-740			
Associate Director	400	420-440	460	500			
Managers	215-350	225-365	245-400	270-430			
Other professional staff	180	190	115-200	95-230			
Support & secretarial staff	100-120	100-120	60	65			

LA Business Recovery Limited	£/hr
IP / Office Holder	400 - 625
Managers	350
Senior Professional Staff	275
Other Professional Staff	150
Administrators	90
Support staff	75

Notes:

- 1. Smith & Williamson LLP records time in units representing 3 minutes or multiples thereof.
- 2. The Smith & Williamson LLP cashiering function time for this case is incorporated within "Other professional staff" rates.
- 3. LA Business Recovery Limited records time in units representing 6 minutes or multiples thereof

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